

Project Name:	Department of Energy BMIS-FM
Project Number:	BMIS- Phoenix Project Phase I
DOE Proj Mgr:	Michael Fraser
IBM Proj Mgr:	Don A. Cox, PMP

## Risk Analysis Report

Date.	10/02/01	Document ID:	ENG 031/Risk ID 071
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**Describe the risk event or factor that has been identified:** Fundamental changes to the core financial systems (such as the Accounting Flex Field design) may have widespread, unanticipated impact on a significant number of Department systems.

**Describe possible outcomes that have been identified:**

1. Lack of acceptance by the user community
2. Unanticipated requirements are not met by the system
3. Unsuccessful implementation

Risk Symptom or Trigger	Event Horizon (expected timing if known)
Late identification of new test scenarios.	Mid Build/Configure phase through Acceptance Test phase.
Shifting requirements into later stages of the project	Late Design phase through Acceptance Test phase.
Lack of concurrence with system design by external organizations.	Late Design phase through Acceptance Test phase.

**Quantification of Impact:** Not quantified at this time. The impact is driven by the amount of rework required to address issues raised by external organizations/users. The later in the project the risk occurs, the greater the impact.

**Type of Impact:**

Scope: <input checked="" type="checkbox"/>	Schedule: <input checked="" type="checkbox"/>	Budget: <input checked="" type="checkbox"/>	Quality: <input checked="" type="checkbox"/>
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**Classified As:**

Opportunity to Pursue: <input type="checkbox"/>	Threat to Respond To: <input checked="" type="checkbox"/>
Opportunity to Ignore: <input type="checkbox"/>	Threat to Accept: <input type="checkbox"/>

**Response/Mitigation Strategy and Comments:** Organizational Change Management and communications plays a key role in mitigating the risk. Effective, specific, targeted, and comprehensive Change Management and communications reduce the impact of the risk through early identification of disagreements in system requirements. In addition, the DOE members of the project core team play a key role. It is their responsibility to communicate to their respective home organizations to review and "sell" design decisions, obtaining the buy-in of their peers.

**Risk Identification and Evaluation Review and Sign-off:**

DOE Project Manager:	<input type="checkbox"/> Approved as is <input type="checkbox"/> Approved pending noted changes <input type="checkbox"/> Not Approved
Signature _____ Date _____	

Team IBM Project Manager:	<input type="checkbox"/> Approved as is <input type="checkbox"/> Approved pending noted changes <input type="checkbox"/> Not Approved
Signature _____ Date _____	

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